

## Board of Directors

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### **Louis R. Chênevert**

Chairman & Chief Executive Officer  
United Technologies Corporation  
*(Diversified Manufacturer)*

### **John V. Faraci**

Chairman and Chief Executive Officer  
International Paper  
*(Paper, Packaging and Distribution)*

### **Jean-Pierre Garnier**

Chairman of the Board  
Actelion  
*(Biopharmaceutical Company)*  
Operating Partner  
Advent International  
*(Global Private Equity Firm)*  
Retired Chief Executive Officer  
GlaxoSmithKline

### **Jamie S. Gorelick**

Partner, WilmerHale  
*(Law Firm)*  
Former Deputy Attorney General  
of the United States  
Former General Counsel of the  
Department of Defense

### **Edward A. Kangas**

Former Chairman and CEO  
Deloitte, Touche, Tohmatsu  
*(Audit and Tax Services)*

### **Ellen J. Kullman**

Chair of the Board & CEO  
DuPont  
*(Diversified Chemicals and Materials)*

### **Marshall O. Larsen**

Former Chairman, President  
and Chief Executive Officer  
Goodrich Corporation  
*(Aerospace and Defense Systems  
and Services)*

### **Harold McGraw III**

Chairman of the Board  
McGraw Hill Financial  
*(Ratings, Benchmarks and Analytics  
for Financial Markets)*

### **Richard B. Myers**

General, U.S. Air Force (Ret.)  
and former Chairman of  
the Joint Chiefs of Staff  
*(Military Leadership)*

### **H. Patrick Swygert**

President Emeritus  
Howard University  
*(Educational Institution)*

### **André Villeneuve**

Chairman  
ICE Benchmark Administration Limited  
*(Administrator LIBOR  
Benchmark Interest Rate)*

### **Christine Todd Whitman**

President  
The Whitman Strategy Group  
*(Environment and Public Policy Consulting)*  
Former EPA Administrator  
Former Governor of New Jersey

## PERMANENT COMMITTEES

### **Audit Committee**

Edward A. Kangas, Chair  
John V. Faraci  
Ellen J. Kullman  
Richard B. Myers  
H. Patrick Swygert  
André Villeneuve

### **Committee on Compensation and Executive Development**

Jean-Pierre Garnier, Chair  
Jamie S. Gorelick  
Edward A. Kangas  
Harold McGraw III  
Richard B. Myers  
H. Patrick Swygert

### **Executive Committee**

Louis R. Chênevert, Chair  
John V. Faraci  
Edward A. Kangas

### **Finance Committee**

John V. Faraci, Chair  
Louis R. Chênevert  
Jamie S. Gorelick  
Ellen J. Kullman  
Marshall O. Larsen  
Harold McGraw III  
André Villeneuve  
Christine Todd Whitman

### **Committee on Nominations and Governance**

H. Patrick Swygert, Chair  
John V. Faraci  
Jean-Pierre Garnier  
Edward A. Kangas  
Harold McGraw III  
Richard B. Myers  
Christine Todd Whitman

### **Public Issues Review Committee**

Christine Todd Whitman, Chair  
Jean-Pierre Garnier  
Jamie S. Gorelick  
Ellen J. Kullman  
Marshall O. Larsen  
André Villeneuve